

Budget Book 2018/19



Budget Book 2018/19

Contents	Page
General Fund Summary	3
Services and Activities Summary	4
Planning for Growth	5
Supported Living	6
Environment and Commercial Partnerships	7
Communities	8
Customer Services	9
Corporate Resources	10
Law and Governance	11
BMS Invest	12
Housing Revenue Account	13
Capital Programme	14
Reserves	15

GENERAL FUND REVENUE BUDGET SUMMARY

	2017/18 £'000	2018/19 £'000	Movement £'000
1 Employee Costs	8,715	9,077	363
2 Premises	794	789	(5)
3 Supplies & Services	4,083	4,313	230
4 Transport	335	445	110
5 Contracts	3,078	3,297	219
6 Third Party Payments	16,964	16,964	0
7 Income	(25,500)	(25,699)	(199)
8 Charge to HRA	(1,042)	(1,026)	16
9 Charge to Capital	(287)	(271)	16
10 Capital Financing Charges	962	2,253	1,291
11 Investment Income	(897)	(1,881)	(984)
12 <u>Transfers to Reserves</u>			
(a) New Homes Bonus	2,028	1,463	(565)
(b) S31 Business Rates Grant	600	764	164
(c) Other	99	42	(57)
Net Service Cost	9,934	10,532	597
13 Transformation Fund - Staffing (NHB)	(490)	(52)	438
14 Transformation Fund - Community Capacity Building (NHB)	(250)	(250)	-
15 Transfers from Reserves - earmarked	(82)	(1,155)	(1,073)
16 S31 grant	(267)	(764)	(497)
17 New Homes Bonus to balance budget	-	-	-
		975	
18 Deficit / (Surplus) on Collection fund	(89)	(70)	1,064
19 Revenue Support Grant (RSG)	(371)	-	371
20 Baseline business rates	(2,124)	(2,571)	(447)
21 Business rates – growth/pooling benefit	(79)	(151)	(72)
22 Transition Grant	(39)	-	39
23 Rural Services Support Grant	(347)	0	347
24 Council Tax	(5,797)	(5,915)	(118)
Total Funding	(9,934)	(9,953)	52
25 Shortfall in funding / (Surplus Funds)	0	578	649
Minimum New Homes Bonus available	-	(1,463)	(1,463)
Council Tax Base	(35,786)	(36,337)	(552)
Council Tax for Band D Property	161.97	162.78	0.81
Council Tax	(5,797)	(5,915)	(118)

GENERAL FUND BUDGET - Services and Activities Summary

Planning for Growth	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Growth and Sustainable Planning	923	0	214	20	0	0	(1,229)	(73)
Business Improvement	33	0	0	1	0	0	0	34
Strategic Planning	597	0	253	3	0	0	(36)	818
Open for Business	311	7	72	4	0	0	(168)	227
Heritage and Conservation	115	0	104	5	0	0	(80)	144
TOTAL	1,979	7	642	34	0	0	(1,513)	1,150

Supported Living	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Private Sector Housing	62	0	19	4	0	0	0	86
Housing Options	52	0	0	0	0	0	0	52
Homelessness	225	20	73	6	0	0	(200)	124
TOTAL	339	20	92	10	0	0	(200)	262

Environment and Projects	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Building Control	437	0	14	25	0	0	(354)	122
Waste Services	220	68	653	7	1,974	0	(2,074)	846
Food and Safety	242	0	56	10	0	0	(30)	278
Leisure	0	16	445	0	0	0	(35)	426
Sustainable Environment	439	0	38	16	0	0	(8)	486
TOTAL	1,338	84	1,206	58	1,974	0	(2,501)	2,158

Communities and Public Access	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Strong and Safe Communities	203	0	607	5	0	0	(1)	815
Countryside and Public Realm	952	199	233	142	0	0	(992)	535
Policy and Strategy (Health and Well Being)	97	0	8	4	0	0	0	110
TOTAL	1,253	199	849	151	0	0	(992)	1,460

Customer Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Customer Services	436	0	41	3	0	0	0	480
Business Improvement (Corporate)	117	0	8	1	0	0	0	125
ICT	172	0	320	1	233	0	0	724
Communications	112	0	7	0	0	0	0	119
TOTAL	836	0	376	4	233	0	0	1,449

Corporate Resources	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
HR and Organisational Development	393	0	25	1	0	0	0	420
Financial Services	978	236	173	38	1,091	16,964	(19,692)	(211)
Commissioning and Procurement	126	0	3	1	0	0	0	130
Housing and Regeneration	101	223	140	102	0	0	(17)	549
Senior Leadership Team	621	0	34	10	0	0	0	666
Property Services	375	21	26	17	0	0	(419)	19
TOTAL	2,595	479	402	170	1,091	16,964	(20,128)	1,574

Law and Governance	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Information Management	177	0	28	0	0	0	(253)	(47)
Internal Audit	82	0	1	0	0	0	0	83
Democratic Services	155	0	397	16	0	0	(7)	561
Shared Legal Services	206	0	236	0	0	0	(105)	338
TOTAL	620	0	662	17	0	0	(365)	934

BMS Invest	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
BMS Invest	118	0	83	0	0	0	0	201
TOTAL	118	0	83	0	0	0	0	201

TOTAL	9,077	789	4,313	445	3,297	16,964	(25,699)	9,187
--------------	--------------	------------	--------------	------------	--------------	---------------	-----------------	--------------

GENERAL FUND BUDGET - Planning for Growth

Growth and Sustainable Planning	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Development Management	923	0	101	20	0	0	(1,229)	(185)
Development Management - Appeals	0	0	113	0	0	0	0	113
	923	0	214	20	0	0	(1,229)	(73)

Business Improvement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Business Improvement	33	0	0	1	0	0	0	34
	33	0	0	1	0	0	0	34

Strategic Planning	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Infrastructure Team - CIL	54	0	0	0	0	0	(11)	43
Strategic Planning General	0	0	1	0	0	0	0	1
Development Policy and Local Plans	436	0	91	2	0	0	0	529
Local Plans	0	0	41	0	0	0	0	41
Social Housing	97	0	4	1	0	0	(25)	78
Housing Enabling	0	0	10	0	0	0	0	10
Housing Enabling	10	0	106	0	0	0	0	116
	597	0	253	3	0	0	(36)	818

Open for Business	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Alcohol, Entertainments and Late Night Refreshment	40	0	0	(2)	0	0	(63)	(24)
Economic Development	115	0	20	5	0	0	0	139
Economic Development - additional capacity (Transformation Funded)	26	0	0	0	0	0	0	26
Gambling and Small Lotteries	18	0	0	1	0	0	(6)	13
Stowmarket Tourist Information Centre	85	7	26	0	0	0	(41)	79
South and Heart of Suffolk Marketing Campaign	0	0	20	0	0	0	(8)	12
Other Licences	4	0	0	0	0	0	0	4
Taxi and Private Hire Licensing	23	0	(3)	(1)	0	0	(49)	(31)
Tourism General	0	0	9	0	0	0	0	9
	311	7	72	4	0	0	(168)	227

Heritage and Conservation	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Conservation	115	0	1	5	0	0	0	122
Neighbourhood Plans	0	0	102	0	0	0	(80)	22
	115	0	104	5	0	0	(80)	144

TOTAL	1,979	7	642	34	0	0	(1,513)	1,150
--------------	--------------	----------	------------	-----------	----------	----------	----------------	--------------

GENERAL FUND BUDGET - Supported Living

Private Sector Housing	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Expenditure £'000	Net £'000
Housing Standards	62	0	0	4	0	0	0		67
Home Improvement Agency	0	0	14	0	0	0	0		14
Other Housing Matters	0	0	5	0	0	0	0		5
	62	0	19	4	0	0	0		86

Housing Options	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Expenditure £'000	Net £'000
Housing Options	52	0	0	0	0	0	0		52
	52	0	0	0	0	0	0		52

Homelessness	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Expenditure £'000	Net £'000
Homelessness Private Sector	13	0	64	3	0	0	(55)		24
Rent Deposit Scheme	0	20	9	3	0	0	(20)		12
Homeless Prevention Fund	212	0	0	0	0	0	0		212
Flexi Homeless Support Grant	0	0	0	0	0	0	(65)		(65)
New Burdens Grant	0	0	0	0	0	0	(60)		(60)
	225	20	73	6	0	0	(200)		124

GENERAL FUND BUDGET - Environment and Commercial Partnerships

Building Control	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Commercial Income	0	0	2	0	0	0	(19)	(17)
Building Regulations: chargeable service	303	0	4	17	0	0	(314)	10
Building Regulations: non-chargeable service	69	0	0	4	0	0	0	72
Building Regulations: other activities	42	0	1	2	0	0	0	45
Street Naming and Numbering	24	0	7	1	0	0	(21)	12
	437	0	14	25	0	0	(354)	122

Waste Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Creeting Rd Depot	0	37	11	0	0	0	0	48
Chilton Depot	0	29	0	0	0	0	(2)	27
Joint Waste Contract	0	2	13	5	0	0	0	19
Domestic Waste	137	0	230	1	1,504	0	(509)	1,364
Bring Sites	11	0	67	0	0	0	(154)	(76)
Trade Waste	16	0	140	0	103	0	(404)	(144)
Garden Waste	55	0	190	0	367	0	(1,002)	(389)
Recycling Centre	0	0	2	0	0	0	(5)	(3)
	220	68	653	7	1,974	0	(2,074)	846

Food & Safety	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Food and Safety (General)	242	0	2	10	0	0	(20)	233
Animal Welfare Licensing	0	0	1	0	0	0	(4)	(3)
Food Safety	0	0	1	0	0	0	0	1
Water Sampling	0	0	5	0	0	0	(5)	(0)
Land Drainage	0	0	47	0	0	0	0	47
	242	0	56	10	0	0	(30)	278

Leisure	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Hadleigh Pool	0	16	445	0	0	0	(35)	426
	0	16	445	0	0	0	(35)	426

Sustainable Environment	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Planning Enforcement	153	0	6	6	0	0	0	165
Environmental Protection	283	0	13	10	0	0	(8)	298
Abandoned Vehicles	0	0	1	0	0	0	0	1
Climate Change and Sustainability	0	0	8	0	0	0	0	8
Dog Control	0	0	11	0	0	0	0	11
Planning Monitoring and Enforcement Officer (Transformation Funded)	4	0	0	0	0	0	0	4
	439	0	38	16	0	0	(8)	486

TOTAL	1,338	84	1,206	58	1,974	0	(2,501)	2,158
--------------	--------------	-----------	--------------	-----------	--------------	----------	----------------	--------------

GENERAL FUND BUDGET - Communities and Public Access

Strong and Safe Communities	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
The Arts	22	0	8	1	0	0	(1)	29
Wingfield Barns	0	0	21	0	0	0	0	21
Community Achievement Awards	0	0	3	0	0	0	0	3
Community Development	110	0	1	3	0	0	0	115
Grants and Contributions	33	0	503	1	0	0	0	537
Business Performance	0	0	16	0	0	0	0	16
Civil Protection and Emergency Planning	0	0	25	0	0	0	0	25
Community Safety-General	38	0	31	1	0	0	0	69
Village of the Year	0	0	1	0	0	0	0	1
	203	0	607	5	0	0	(1)	815

Countryside and Public Realm	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Eye Castle Project	0	0	3	0	0	0	(3)	0
Comm Development - Countryside	45	20	27	5	0	0	(18)	79
Footpaths	22	0	6	1	0	0	(21)	8
Public Conveniences	0	19	0	0	0	0	0	19
Street and Major Road Cleansing	293	0	86	44	0	0	(68)	356
Open Spaces	504	13	64	79	0	0	(129)	532
Public Tree Programme	47	6	0	4	0	0	0	57
Eye Park	0	0	0	0	0	0	(12)	(12)
Car Parks General	40	131	46	2	0	0	(696)	(477)
Stowmarket Lorry Park	0	11	0	0	0	0	0	11
A14 Cleansing	0	0	0	7	0	0	(45)	(38)
	952	199	233	142	0	0	(992)	535

Policy and Strategy (Health & Well Being)	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Policy and Strategy (Health and Well Being)	97	0	8	4	0	0	0	110
	97	0	8	4	0	0	0	110

TOTAL	1,253	199	849	151	0	0	(992)	1,460
--------------	--------------	------------	------------	------------	----------	----------	--------------	--------------

GENERAL FUND BUDGET - Customer Services

Public Access	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Customer Services	436	0	41	3	0	0	0	480
	436	0	41	3	0	0	0	480

Business Improvement Corporate	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Business Improvement Corporate	117	0	8	1	0	0	0	125
	117	0	8	1	0	0	0	125

ICT	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
ICT	172	0	320	1	233	0	0	724
	172	0	320	1	233	0	0	724

Communications	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Communications	112	0	7	0	0	0	0	119
	112	0	7	0	0	0	0	119

TOTAL	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
	836	0	376	4	233	0	0	1,449

GENERAL FUND BUDGET - Corporate Resources

HR and Organisational Development	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Organisational Development	339	0	23	1	0	0	0	363
Health & Safety	55	0	2	0	0	0	0	57
	393	0	25	1	0	0	0	420

Financial Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Financial Resources	387	0	29	4	0	0	0	420
Treasury Management	0	0	21	0	0	0	0	21
Bank Charges	0	0	60	0	0	0	0	60
External Audit	0	0	52	0	0	0	0	52
Insurance Premiums	98	122	4	35	0	0	0	258
Pay Inflation and Increment Costs	(212)	0	0	0	0	0	0	(212)
Early Retirement Pension Direct Charges	78	0	0	0	0	0	0	78
Rent Allowances	0	0	0	0	0	9,331	(9,329)	3
Rent Rebates to HRA Dwellings	0	0	0	0	0	7,633	(7,796)	(163)
Council Tax Collection	0	0	0	0	0	0	(206)	(206)
NNDR Collection	0	0	0	0	0	0	(135)	(135)
Shared Revenues Partnership	0	0	8	0	1,091	0	0	1,099
Contingencies/Savings Adjustments	(80)	0	0	0	0	0	0	(80)
Unapportionable Central Overheads	707	114	0	0	0	0	0	821
New Homes Bonus	0	0	0	0	0	0	(1,463)	(1,463)
S31 Business Rates Grant	0	0	0	0	0	0	(764)	(764)
	978	236	173	38	1,091	16,964	(19,692)	(211)

Commissioning and Procurement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Commissioning and Procurement	126	0	1	1	0	0	0	128
Central Stationery and Equipment	0	0	2	0	0	0	0	2
	126	0	3	1	0	0	0	130

Housing and Regeneration	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Asset Utilisation	101	4	4	1	0	0	0	110
Stowmarket Football Ground	0	19	0	0	0	0	(5)	14
Needham Middle School	0	37	0	0	0	0	0	37
Stowmarket Middle School	0	70	0	0	0	0	0	70
Paddock House Eye	0	5	0	0	0	0	0	5
Cedars Park	0	2	0	0	0	0	(12)	(10)
Endeavour House HQ	0	36	136	101	0	0	0	273
Stowmarket Customer Access Point	0	17	0	0	0	0	0	17
Sudbury Customer Access Point	0	19	0	0	0	0	0	19
Touch Down Points	0	13	0	0	0	0	0	13
	101	223	140	102	0	0	(17)	549

Senior Leadership Team	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Senior Leadership Team	600	0	34	10	0	0	0	644
Corporate Management	22	0	0	0	0	0	0	22
	621	0	34	10	0	0	0	666

Property Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Asset Management	46	0	7	0	0	0	0	53
Wenham Depot	0	4	0	0	0	0	0	4
PV Panels	0	16	19	0	0	0	(419)	(384)
Capital Projects Tech Staff	329	0	0	17	0	0	0	346
	375	21	26	17	0	0	(419)	19

TOTAL	2,595	479	402	170	1,091	16,964	(20,128)	1,574
--------------	-------	-----	-----	-----	-------	--------	----------	-------

GENERAL FUND BUDGET - Law and Governance

Information Management	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Information Management	177	0	5	0	0	0	0	183
Land Charges	0	0	23	0	0	0	(253)	(230)
	177	0	28	0	0	0	(253)	(47)

Internal Audit	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Internal Audit	82	0	1	0	0	0	0	83
	82	0	1	0	0	0	0	83

Democratic Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Electoral Registration	16	0	49	0	0	0	(2)	63
Elections	45	0	0	0	0	0	0	45
Governance	200	0	2	0	0	0	(0)	202
Cost of Democracy	(171)	0	268	15	0	0	(1)	111
Central Postal Services	65	0	51	0	0	0	0	116
Central Printing	0	0	27	0	0	0	(3)	24
	155	0	397	16	0	0	(7)	561

Shared Legal Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Shared Legal Services	206	0	236	0	0	0	(105)	338
	206	0	236	0	0	0	(105)	338

TOTAL	620	0	662	17	0	0	(365)	934
--------------	------------	----------	------------	-----------	----------	----------	--------------	------------

GENERAL FUND BUDGET - BMS Invest

BMS Invest	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
BMS Invest	118	0	83	0	0	0	0	201
	118	0	83	0	0	0	0	201
TOTAL	118	0	83	0	0	0	0	201

HOUSING REVENUE ACCOUNT 2017/18

	2017/18 £'000	2018/19 £'000
Income		
Dwelling Rent and Other Income	(15,551)	(15,057)
Less Bad Debt Provision	111	145
Interest Income	(27)	(10)
Gross Income	(15,467)	(14,922)

	2017/18 £'000	2017/18 £'000
Expenditure		
Repairs and Maintenance, Management and Other Costs	6,135	6,037
Capital Charges (funding the capital programme)	3,042	2,754
Depreciation	3,407	3,400
Borrowing / Financing Costs	3,597	3,393
Gross Expenditure	16,181	15,584

Net Operating Income	714	662
-----------------------------	------------	------------

(Surplus)/Deficit for the Year	714	662
---------------------------------------	------------	------------

MID SUFFOLK CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	TOTAL BUDGET (over 4 years)	Capital Receipts	Reserves	Revenue Contributions	Government Grants	S106	Borrowing	Total Financing
GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£000's	£'000	£'000	£'000	£'000
Supported Living												
Mandatory Disabled Facilities Grant	376	376	376	376	1,503				1,503			1,503
Discretionary Housing Grants	100	100	100	100	400						400	400
Empty Homes Grant	100	100	100	100	400						400	400
Total Supported Living	576	576	576	576	2,303	0	0	0	1,503	0	800	2,303
Strategic Planning												
Grants for Affordable Housing	100	100	100	100	400						400	400
Total Strategic Planning	100	100	100	100	400	0	0	0	0	0	400	400
Sustainable Environment												
Electric Vehicle Charging Points	396	0	0	0	396				396			396
Total Sustainable Environment	396	0	0	0	396	0	0	0	396	0	0	396
Environment and Projects												
Replacement Refuse Freighters - Joint Scheme	0	185	185	0	370						370	370
Recycling Bins	80	75	75	75	305	24					281	305
Total Environmental Services	80	260	260	75	675	24	0	0	0	0	651	675
Communities and Public Access												
Planned Maintenance / Enhancements - Car Parks	162	125	109	100	495						495	495
Streetcare - Vehicles and Plant Renewals	44	44	44	44	176						176	176
Play Equipment	25	25	25	25	100						100	100
Leisure Contracts												
Mid Suffolk Leisure Centre - structural repairs	0	0	0	0	0						0	0
Mid Suffolk Leisure Centre - roofing	300	0	0	0	300						300	300
Mid Suffolk Leisure Centre - general repairs	95	100	100	100	395						395	395
Mid Suffolk Leisure Centre - car park	60	0	0	0	60						60	60
Stradbroke Pool - general repairs	30	35	35	35	135						135	135
Stradbroke Pool - Roof repairs	0	80	0	0	80						80	80
Total Leisure Contracts	485	215	135	135	970	0	0	0	0	0	970	970
Capital Projects												
HQ - Equipment Renewals	0	0	0	0	0						0	0
Planned Maintenance - Corporate Buildings	80	80	80	80	320						320	320
Carbon Reduction	0	0	0	0	0						0	0
Housing Stock Solar PV Project	0	0	0	0	0						0	0
Total Capital Projects	80	80	80	80	320	0	0	0	0	0	320	320
Investment and Commercial Delivery												
Open for Business	30	0	0	0	30						30	30
Corporate Resources												
ICT - Hardware / Software costs	200	200	200	200	800	69		200			531	800
Total Corporate resources	200	200	200	200	800	69	0	200	0	0	531	800
Delivery Programme Investment Opportunities												
	0	0	0	0	0	0	0	0	0	0	0	0
Total General Fund Capital Spend	4,291	3,738	3,643	3,449	15,121	93	0	200	1,899	0	12,929	15,121
Total Capital Spend	4,291	3,738	3,643	3,449	15,121	93	0	200	1,899	0	12,929	15,121
MID SUFFOLK CAPITAL PROGRAMME 2018/19 - 2021/22												
HOUSING REVENUE ACCOUNT	£'000	£'000	£'000	£'000	TOTAL BUDGET (over 4 years) £'000	Capital Receipts £'000	Reserves £'000	Revenue Contributions £000's	Government Grants £'000	S106 £'000	Borrowing £'000	Total Financing £'000
Capital Projects												
Planned maintenance	3,552	3,500	3,505	3,515	14,072		13,214	858				14,072
ICT Projects	300	200	200	200	900			900				900
Environmental Improvements	40	40	40	40	160			160				160
Disabled Facilities work	200	200	200	200	800			800				800
New build programme inc acquisitions	4,945	4,351	7,542	5,573	22,411	3,435	6,699	10,929			1,348	22,411
Total HRA Capital Spend	9,037	8,291	11,487	9,528	38,343	3,435	19,913	13,647	0	0	1,348	38,343

RESERVES

GENERAL FUND

Estimated Balance 31 Mar 2018 £'000	106		Estimated Balance 31 Mar 2019 £'000
	Transfer into reserves £'000	Use of reserves £'000	

Contingency Reserves

General Fund Working Balance / Reserve

(1,052)			(1,052)
---------	--	--	---------

Earmarked reserves

S106 Agreements

Welfare Reforms

Elections

Government Grants

Business Rates Equalisation Reserve

Community Infrastructure Levy (CIL)

Growth & Sustainable Planning

Strategic Planning

Other including waste

Sub total

Transformation Fund

(328)			(328)
(211)			(211)
(63)			(63)
(94)			(94)
(502)			(502)
(412)			(412)
(396)			(396)
(310)			(310)
(568)			(568)
(2,884)	0	0	(2,884)
(10,368)			(10,368)

TOTAL GENERAL FUND RESERVES

(13,252)	0	0	(13,252)
----------	---	---	----------